Beyond the pilot

Reflecting on exploration into Connected Care in Larvik







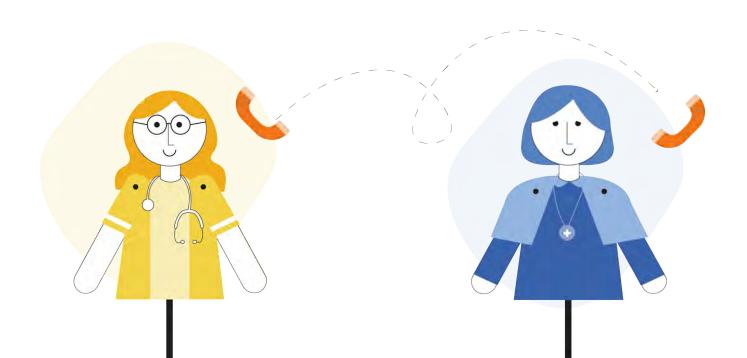


Oda, Remote Care Nurse

How great it is to have HH & RC supporting patients to control their own health.



How great it is to have HH & RC supporting patients to control their own health.



How great it is to have HH & RC supporting patients to control their own health.





Context and approach

Findings

Tiny tests

Reflection

Context and approach

Findings

Tiny tests

Reflection



Who are we?

Master in Design, The Oslo School of Architecture and Design

Course: Service Design Futures

10 week project







Overall aim

Supporting:

Awareness

Exploration

Transformation



Deliverables



Presentation

Overview of our process and main findings





Overview of our process and main findings



Report

Detailed process and analysis



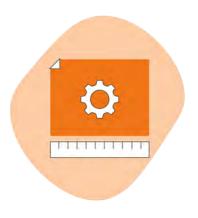


Overview of our process and main findings



Report

Detailed process and analysis



Workshop

Inspiration for possible future tiny tests

Reflection on culture of experimentation

If you have any questions or comments throughout the presentation, please put them in the chat and we will try to answer them in the end!



Helsehjelpen

- Pilot in Larvik Kommune
- Give advice, information and guidance
- Proactive approach





Remote Care

- National pilot, 6 projects
- 1,5 year
- A part of Helsehjelpen
- Home monitoring of health



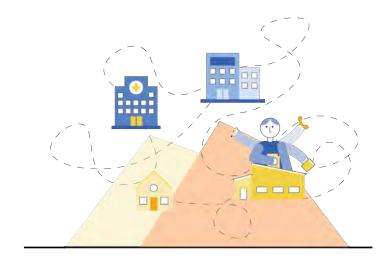
Approach



Service ecosystem design

Service design as a promising approach for driving innovation

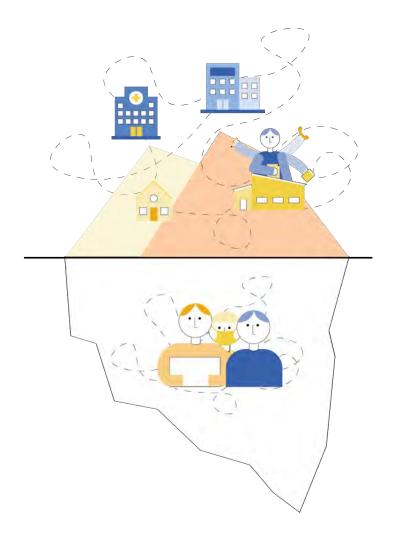
Struggling to realize lasting change in practice





Service ecosystem design

Taking into account the invisible systemic relationships and interdependencies that need to be transformed to realize long-term change

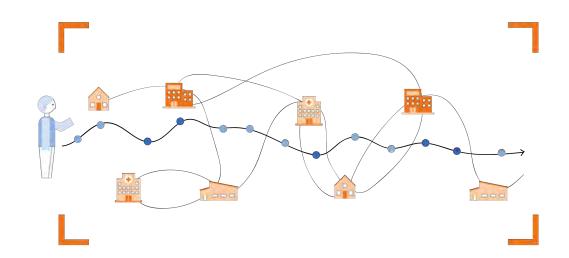


Complexity

Building a more systemic approach to service design

More than touchpoints

Acknowledging the complexity and number of stakeholders





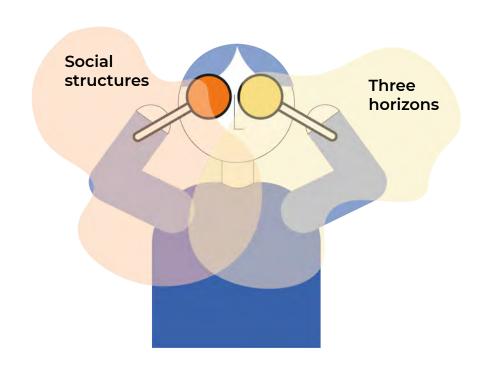
Research

44 interviews2 Workshops8 Tiny tests



Frameworks

A "lense" to see through, limiting the approach and scope, creating frames to work within

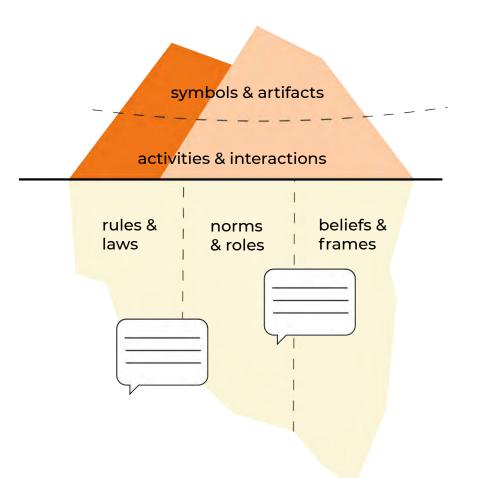




Social structures

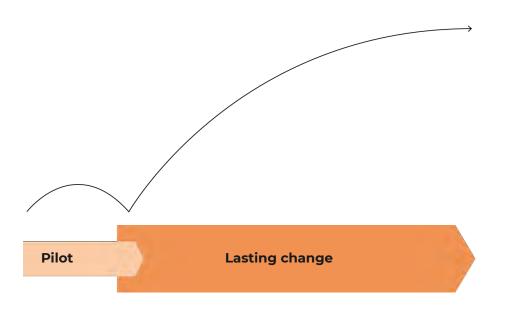
Invisible structures that drive behaviour and relationships, such as shared norms, rules, and beliefs

Iceberg model, adapted from Hodgson & Curry (2008)



Lasting change

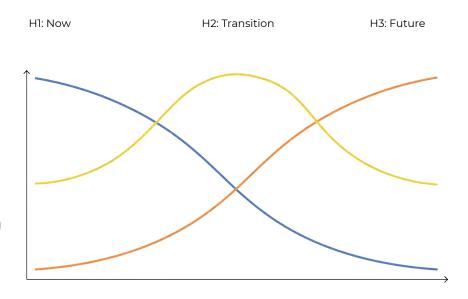
What happens after the pilot? How can we enable lasting change?



3 Horizons

Analysing the current system and potential futures, as well as acknowledging the transition period

Three Horizons Framework adapted from Hodgson & Curry (2008)





Context and

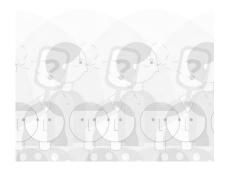
approach

Tiny tests Ref

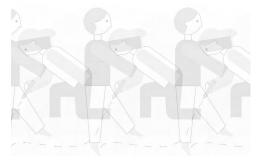
Reflection



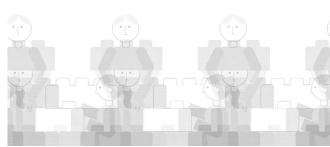
Three focus areas



Clarifying and communicating Identities



Focusing the service scope

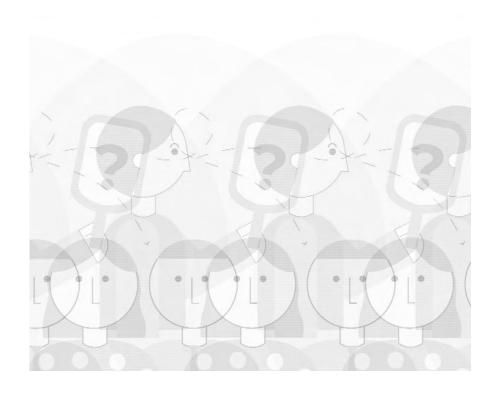


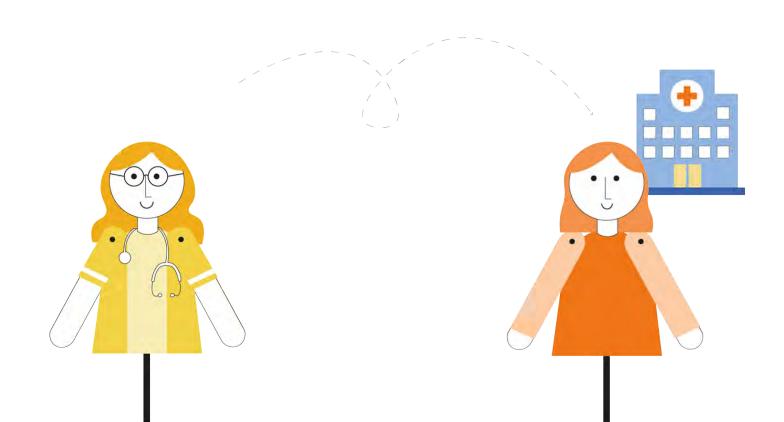
Supporting collaboration



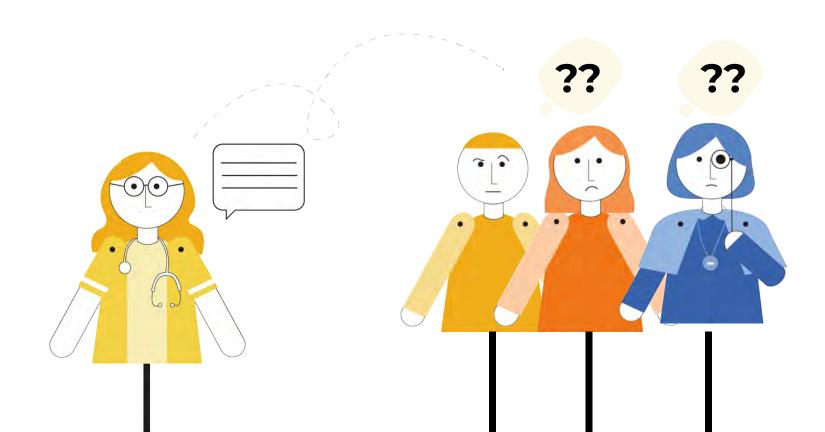
Clarifying and communicating identities

Being aware of how Helsehjelpen is perceived from outside perspectives and reflecting on how that affects the service experience



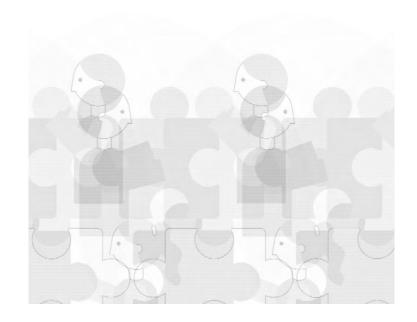






A common vision

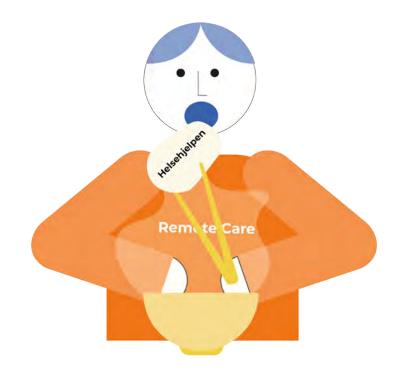
Helsehjelpen/Remote care could benefit from working on a common, clear vision, and together define what kind of service they want HH/RC to be.





Is Remote Care eating up Helsehjelpens capacity?

Running and maintaining Remote Care demands a bigger piece of the cake than what is ideal, disturbing Helsehjelpen capacity





Clarifying and communicating identities

Who is Helsehjelpen?









A Helsehjelpens role
Distant protector

×××× ×

B Helsehjelpens role
Tour guide

C Helsehjelpens role
Loving friend

D Helsehjelpens role
Strategist





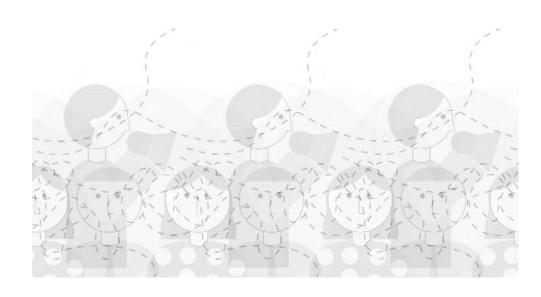


Reaching out

Helsehjelpen/Remote care have not been able to focus on spreading the word, much due to a heavy workload.

"Helsehjelpen should 'get the knowledge out there', and talk more about what we offer".

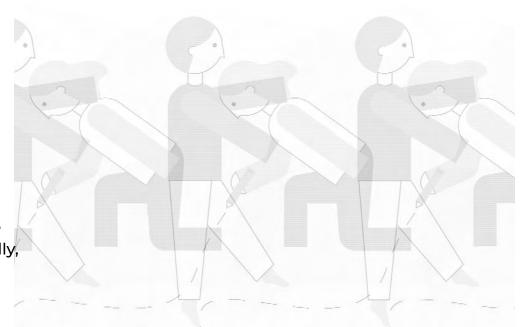
- HH/RC Staff





Focusing the service scope

A more strategic specification of the service scope will better leverage resources internally, and in the bigger service ecosystem



#Story: Scope issues



#Story: Scope Problem



#Story: Scope Problem





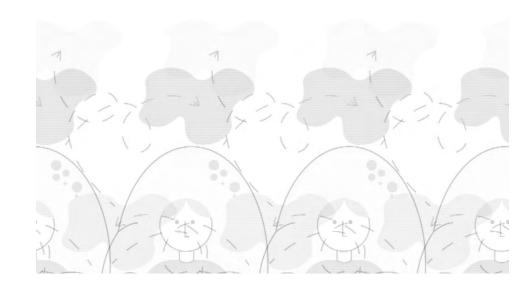


"Yes potatoes"

Helsehjelpen/Remote Care have unclear boundaries or guidelines for their service scope, and ends up doing "everything".

"It's easier with clear boundaries, but it's more fun without"

Helsehjelpen staff





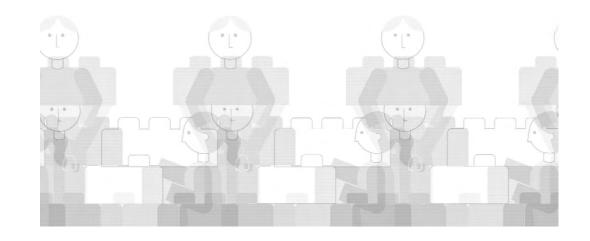
Put a mark on the line, where you think Helsehjelpen should be as a service:





Supporting collaboration

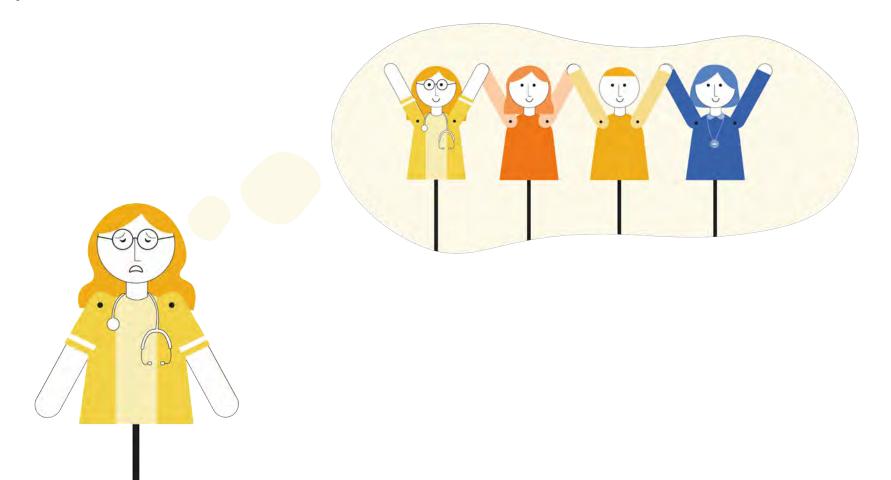
Enabling good collaboration is key in meeting the future of a complex healthcare system



#Story: Collaboration issues



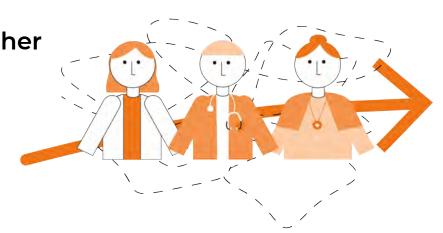
#Story: Collaboration Problem



Deal with the future issues together

"The way we organize our health services today is not sustainable, we need to look at this as a common task."

- Home services

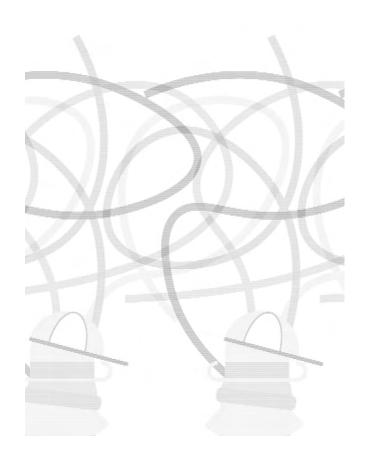


New responsibilities, new roles

New services and technology makes new task, and new tasks make new roles.

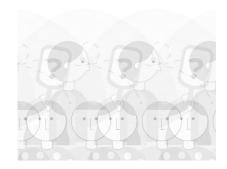
"We need roles that are clear and defined. And these roles need to be defined together."

- Home services

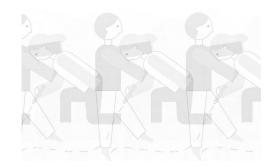




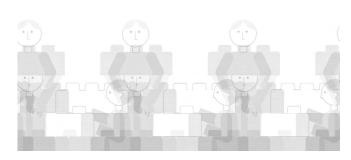
Three focus areas



Clarifying and communicating Identities



Focusing the service scope



Supporting collaboration



Moving beyond the insights

Inspiring a culture of experimentation to bridge the gap between strategy and practice





Context and approach

Findings

Reflection

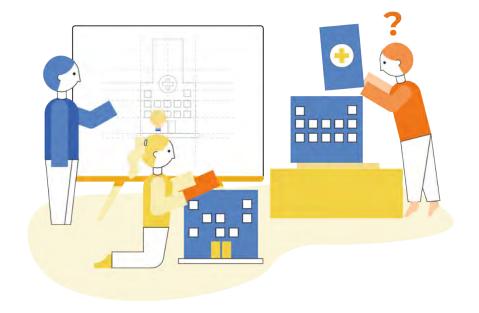






WHAT

Small experiments to explore and bring awareness to social structures





WHY

Inform long-term strategy Revealing social structures No right or wrong!

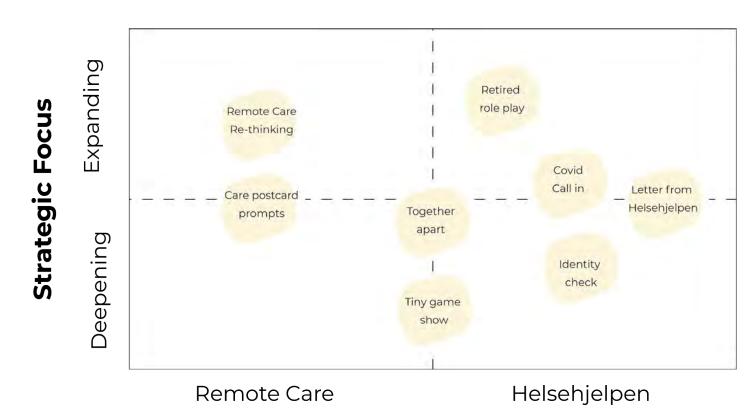




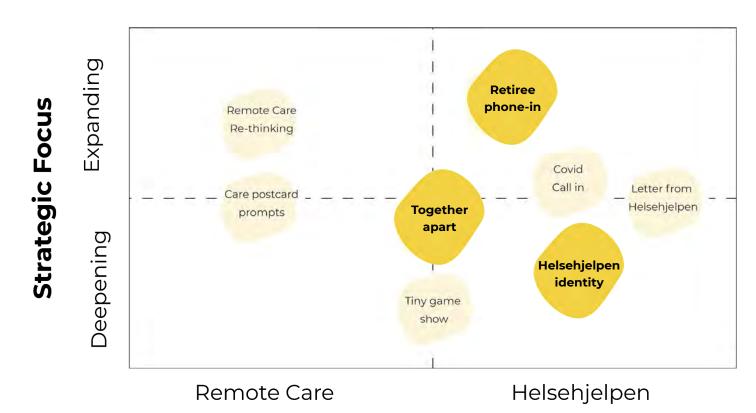
HOW

Vary duration and aim
Keeping them as small as possible
Set specific goal and task





Relevant Service



Relevant Service

Helsehjelpens identity

What if we visualise different directions?

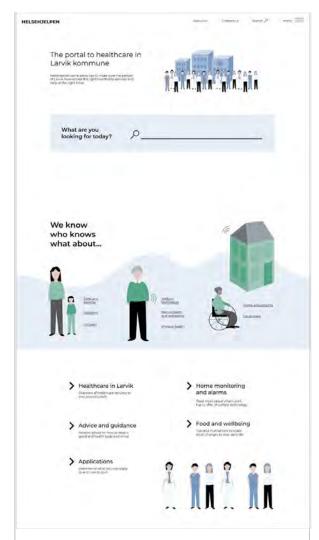


Helsehjelpens identity

Uncover the different visions of Helsehjelpen's future identity, through prototypes of potential websites with different graphic designs and service offerings in focus.













Retiree phone-in

Is it hard to move away from a reactive approach to healthcare?



Retiree phone-in

Exploring how fit Helsehjelpen is for offering preventive help, how this is different and testing a specific example of preventive help.







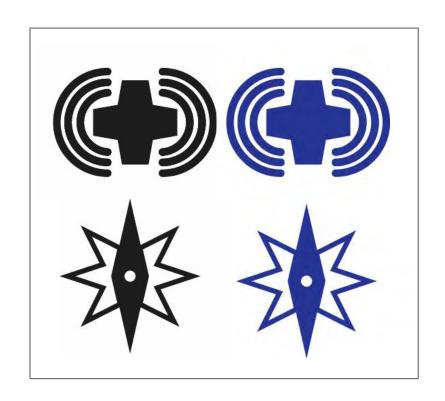
"What is it that leads to good health? It doesn't necessarily have to be a walk in the forest to get the heart pumping, it can be other things as well that gives you good health."

Helsehjelpen employee



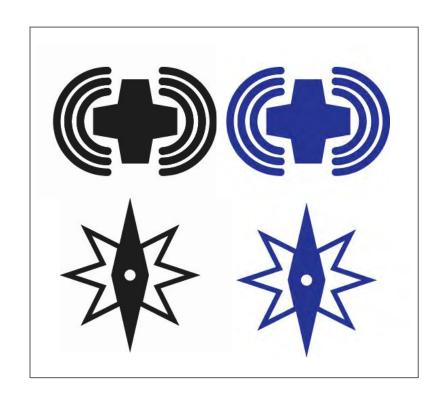
Together apart

What if Helsehjelpen and Remote Care were completely independent from each other and only focused on their tasks?



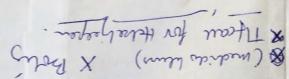
Together apart

Bringing awareness to how participants handle their work routines during the day and reflect on how these routines affect the organization and the staff









the rules! Wake a wark when you break



Walks

Apart

Together

(lonoitgo) 2100T

If IU IUG . Walks, bade rules, you must note IL Non preak the previous III - Be observant of yourself

> with the other team. II - you can't communicate

the other team's tasks.

tasks. You can't do ANY - Focus on Your team's

Bries

Reflections

What did you notice through the exercise? What was the most difficult thing about it?

13 difficult to just keep to your own

What is your view on your work routines after the exercise? How do they affect HH or RC's outcomes?

Inefficiency Interrepted a lot Other thoughts

Very wreful to see and reflect over how we work and how many times during the day we corclate to eachother work.







If this sparked any ideas for tiny tests you could do, keep them in mind!





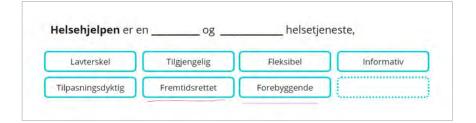
Learnings from other tiny tests





A letter from Helsehjelpen

A test to experiment with tone of voice



Key learning

• Helsehjelpen is very thoughtful about language

hjelpe deg n	ned hva enn du n	nåtte trenge		
samarbeide	med deg - og fir	nne ut dine behov	sammen!	
forbedre os	s basert på dine	tilbakemeldinger (og behov	



Care postcard prompt

Exploring care-oriented conversation, beyond physical health

Key learning

 Be mindful of the fidelity of the material presented









COVID Call in

Reflecting on a future scenario

Key learnings

Writing gives a valuable form of reflection



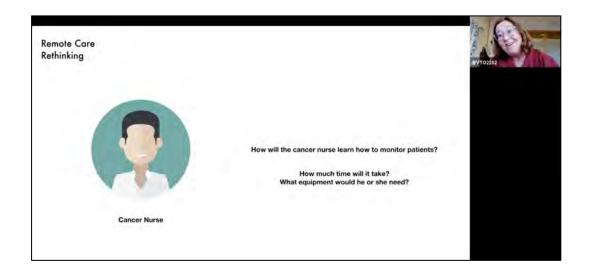


Remote care rethink

Investigative conversation around service expansion to new patient groups

Key learnings

 Expanding the service, giving opportunities to new patient groups





Tiny gameshow

Exploring perceived differences across levels and organisations while allowing for honesty

Key learnings

- Being playful and establishing an unusual setting
- Actors might be trying to "please" each other, even anonymously.

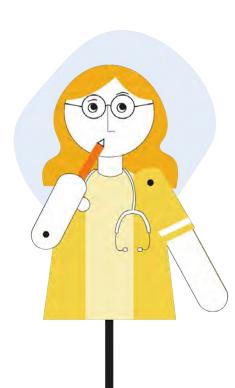


#Story: Tiny Tests



#Story: Tiny Tests







Context and approach

Findings

Tiny tests

Key takeaways from tiny tests

Process

Keep the tests tiny!

Low threshold and playfulness creates a good testing environment

If the test is not successful - what can that tell us about social structures?

Key takeaways from tiny tests

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Results

There is always a lesson to be extracted

Testing is a good way of becoming aware of "everyday" things

We see help so self-help as core

Key takeaways from tiny tests

Keep the tests tiny!

Low threshold and playfulness creates a good testing environment

If the test is not successful - what can that tell us about social structures?

Results

There is always a lesson to be extracted

Testing is a good way of becoming aware of "everyday" things

We see help so self-help as core

Big Picture learnings

HH/RC are affected by shared tasks and routines

Having a common vision and defined service offering can give a more clear message to the right people

Ownership can be created by using the right language

• • • •

Let's sum up



A SHIFT FROM	TO MORE
SILOED	COLLABORATIVE
PILOTING	LASTING CHANGE
REACTIVE	PROACTIVE
HELP	HELP TO SELF-HELP

Moving beyond the pilot

A good base to build on, with a lot of potential!

Thank you to



Questions

